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                    FORM 10-Q
                        SECURITIES AND EXCHANGE COMMISSION
                    Washington, D.C. 20549
            [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
                        SECURITIES EXCHANGE ACT OF 1934
        For the quarterly period ended March 31, 1995
                                    OR
                [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
                    SECURITIES EXCHANGE ACT OF 1934
            For the transition period from ............ to ............
                Commission file number: 0-11676
                            BEL FUSE INC
            (Exact name of registrant as specified in its charter)
            New Jersey 22-1463699
(State or other jurisdiction of (I.R.S. Employer
    incorporation or organization) Identification No.)
                    198 Van Vorst Street
                            Jersey City, New Jersey 07302
                (Address of principal executive offices)
                    (Zip Code)
                        201-432-0463
                (Registrant's telephone number, including area code)
            (Former name, former address and former fiscal year, if changed
                        since last report)
    Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of
1 9 3 4 \text { during the preceding 12 months (or for such shorter period that the}
registrant was required to file such reports), and (2) has been subject to such
filing requirements for the past }90\mathrm{ days.
Yes [X] No [ ]
    Indicate the number of shares outstanding of each of the issuer's classes
of common stock, as of the latest practicable date.
    At May 1, 1995, there were 4,977,820 shares of Common Stock, $.10 par
value, outstanding.
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                    BEL FUSE INC.
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    Page Number
Part I.

|  | Consolidated Statements of Operations <br> for the Three Months Ended |
| :--- | :--- |
|  | March 31, 1995 and 1994 (unaudited) |$\quad 4$

PART I. Financial Information

Item 1. Financial Statements

Certain information and footnote disclosures required under generally accepted accounting principles have been condensed or omitted from the following consolidated financial statements pursuant to the rules and regulations of the Securities and Exchange Commission, although the registrant believes that the disclosures are adequate to insure that the information presented is not misleading. It is suggested that the following consolidated financial statements be read in conjunction with the year-end consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 1994.

The results of operations for the three month period ended March 31, 1995, are not necessarily indicative of the results to be expected for the entire fiscal year or for any other period.

| BEL FUSE INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS |  |  |
| :---: | :---: | :---: |
| ASSETS |  |  |
|  | $\begin{gathered} \text { March } 31, \\ 1995 \end{gathered}$ | $\begin{gathered} \text { December } 31, \\ 1994 \end{gathered}$ |
|  | (unaudited) |  |
| Current Assets: |  |  |
| Cash and equivalents | \$ 2,177,517 | \$ 2,842,894 |
| Marketable securities | 7,569,389 | 7,508,304 |
| Accounts receivable, less allowance |  |  |
| for doubtful accounts of \$70,000 ........ | $10,022,230$ | $8,079,971$ |
| Inventories | 9,567,749 | 8,766,203 |
| Prepaid expenses and other current assets ....................................... | 470,270 | 959,764 |
| Total Current Assets | 29,807,155 | 28,157,136 |
| Property, plant and equipment--net | 22,734,203 | 22,226,076 |
| Unamortized excess of cost over fair value of assets acquired ....................... | 161,754 | 166,925 |
| Other assets | 1,067,574 | 1,102,898 |
| TOTAL ASSETS | \$53,770,686 | \$51, 653, 035 |


| BEL FUSE INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS <br> LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { March } 31, \\ 1995 \end{gathered}$ | $\begin{gathered} \text { December } 31, \\ 1994 \end{gathered}$ |
|  | (unaudited) |  |
| Current Liabilities: |  |  |
| Note payable | \$ - | \$ 300,000 |
| Accounts payable | 2,713,891 | 3,171,408 |
| Accrued expenses | 2,516,529 | 1,987,536 |
| Deferred income taxes | 28,000 | 28,000 |
| Total Current Liabilities | 5,258,420 | 5,486,944 |
| Deferred income taxes | 338,000 | 240,000 |
| Total Liabilities | 5,596,420 | 5,726,944 |
| Stockholders' Equity: |  |  |
| Preferred stock, no par value-authorized 1,000,000 shares; none issued | -- | -- |
| Common stock, par value $\$ .10$ per share--authorized 10,000,000 <br> shares; outstanding 4,975,445 and 4,965,195 shares ................ | 497,545 | 496,520 |
| Additional paid-in capital | 6,321,900 | 6,288,987 |
| Retained earnings | $41,490,803$ | 40,017,231 |
| Net unrealized loss on marketable securities $\qquad$ | $(135,982)$ | $(876,647)$ |
| Total Stockholders' Equity | 48,174,266 | 45,926,091 |
| TOTAL LIABILITIES AND STOCKHOLDERS' |  |  |
| EQUITY ........... | \$53,770,686 | \$51, 653, 035 |

## See notes to consolidated financial statements.

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$$

| Three Months Ended March 31, |  |
| :---: | :---: |
| 1995 | 1994 |


| Sales | \$15,849,971 | \$ 9,423,962 |
| :---: | :---: | :---: |
| Costs and Expenses: |  |  |
| Cost of sales | 11,637,932 | 7,755,139 |
| Selling, general and administrativ expenses | 2,680,975 | 2,537,609 |
|  | 14,318,907 | 10,292,748 |
| Income (loss) from operations | $1,531,064$ | $(868,786)$ |
| Other income--net | 51,395 | 172,697 |
| Interest expense | 2,887 | 403 |
| Earnings (loss) before income taxes | 1,579,572 | $(696,492)$ |
| Income tax provision (benefit) | 106,000 | $(31,000)$ |
| Net earnings (loss) | \$ 1,473,572 | \$ (665,492) |
| Earnings (loss) per common share | \$ . 30 | \$ (.13) |
| Weighted average number of common shares outstanding ............ | 4,969,594 | 4,935,821 |

See notes to consolidated financial statements.
Three Months Ended
March 31,

| Depreciation and amortization | 640,495 | 599,070 |
| :---: | :---: | :---: |
| Deferred income taxes | 98,000 | $(33,000)$ |
| Net (gain) loss on sale of marketable securities ... | 66,702 | $(8,165)$ |
| Changes in operating assets and liabilities ..................... | $(2,162,820)$ | 136,163 |
| Net Cash Provided by Operating Activities | 115,949 | 28,576 |
| Cash flows from investing activities: |  |  |
| Purchase of property, plant and equipment | $(1,143,452)$ | $(1,714,086)$ |
| Purchase of marketable securities | -- | $(2,218,762)$ |
| Proceeds from sale of marketable securities .................. | 620,938 | 817,977 |
| Proceeds from repayment by contractor | 7,250 | 7,250 |
| Net Cash (used in) Investing Activities ................ | $(515,264)$ | $(3,107,621)$ |
| Cash flows from financing activities: |  |  |
| Proceeds from exercise of stock options | 33,938 | 11,625 |
| Repayment of borrowings | (300,000) | $(1,148)$ |
| Net Cash Provided by (used in) Financing Activities ....... | (266,062) | 10,477 |
| Net Decrease in Cash and Cash Equivalents | $(665,377)$ | $(3,068,568)$ |
| Cash and Cash Equivalents--Beginning of Period .......................... | 2,842,894 | 8,102,768 |
| Cash and Cash Equivalents--End of |  |  |
| Period . | \$ 2,177,517 | \$ 5,034,200 |

(Continued) See notes to consolidated financial statements.
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BEL FUSE INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS
(Continued)
(Unaudited)
Three Months Ended
March 31,

| Increase (decrease) in other assets ........ (Decrease) in accounts payable ............... Increase (decrease) in accrued expenses ...................................... | $\begin{gathered} 35,324 \\ (457,517) \\ 520,934 \end{gathered}$ |  | $\begin{array}{r} (165,866) \\ (44,303) \\ (278,320) \end{array}$ |
| :---: | :---: | :---: | :---: |
|  | \$ (2,162, 820 ) | \$ | 136,163 |
| Supplementary information: |  |  |  |
| Interest | \$ 2,887 | \$ | 403 |
| Income taxes | \$ 11,000 | \$ | 589,000 |
| Supplemental disclosures of non-cash activities: |  |  |  |
| Unrealized gains (losses) on marketable securities .................... | \$ 740,665 | \$ | (192,000) |

See notes to consolidated financial statements.
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BEL FUSE INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)


#### Abstract

1. The consolidated balance sheet as of March 31, 1995, and the consolidated statements of operations and cash flows for the three months ended March 31, 1995 and 1994 have been prepared by the Company and are unaudited. In the opinion of management, all adjustments (consisting solely of normal recurring adjustments) necessary to present fairly the financial position, results of operations and cash flows for all periods presented have been made. Certain items in the March 31, 1994 financial statements have been reclassified to conform to March 31, 1995 classifications. 2. Earnings (Loss) Per Share--Earnings (loss) per common share are computed using the weighted average number of common shares outstanding during the period. The dilutive effect of outstanding options at March 31, 1995 was not material and were not considered at March 31, 1994 as their effect is antidilutive. 3. Inventories consist of the following: March 31, 1995 December 31, 1994


| Work-in-process | 325,838 | 35,897 |
| :---: | :---: | :---: |
| Finished goods | 2,279,115 | 2,177,480 |
|  | \$ 9,567,749 | \$ 8,766,203 |

4. Property, plant and equipment consists of the following:

|  | March 31, 1995 | December 31, 1994 |
| :---: | :---: | :---: |
| Land | \$ 686,987 | \$ 686,987 |
| Buildings and improvements | 10,346,434 | 10,121,169 |
| Machinery and equipment | 27,922,848 | 27,004,662 |
| Idle property held for sale | 935,000 | 935,000 |
|  | 39,891,269 | 38,747,818 |
| Less accumulated depreciation and amortization .............. | 17,157,066 | 16,521,742 |
| Net property, plant and equipment | \$22,734,203 | \$22,226,076 |

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BEL FUSE INC. AND SUBSIDIARIES<br>NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

5. INCOME TAXES
[^0]
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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
a. Results of Operations

The following table sets forth, for the period indicated, the percentage relationship to net sales of certain items included in the Company's consolidated statements of operations and the percentage increase for such items.

|  | Percentage of Net Sales |  | Increase (Decrease) from Prior Period |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Three M } \\ \text { Ma } \\ 1995 \end{gathered}$ | ```s Ended 31, 1994``` | Three Months Ended March 31, 1995 Compared with 1994 |
| Net sales | 100.0\% | $100.0 \%$ | 68.2\% |
| Cost of sales | 73.4 | 82.3 | 50.1 |
| Selling, general and administrative expenses | 16.9 | 26.9 | 5.7 |
| Other income, net of interest expense ...... | . 3 | 1.8 | (70.2) |
| Earnings (loss) before income tax provision (benefit) | 10.0 | (7.4) | * |
| Income tax provision (benefit) ............ | . 7 | (.3) | * |
| Net earnings (loss) | 9.3 | (7.1) | * |

* Percentage not meaningful

Sales
Net sales increased $68.2 \%$ from $\$ 9,423,962$ during the first quarter of 1994 to $\$ 15,849,971$ during the first quarter of 1995 . The Company attributes this increase primarily to increases in sales of packaged modules and transformers.

Cost of Sales
Cost of sales as a percentage of net sales decreased $8.9 \%$ from $82.3 \%$ during the first quarter of 1994 to $73.4 \%$ during the first quarter of 1995 . The decrease in the cost of sales percentage is primarily attributable to increased sales, which resulted in better absorption of labor and overhead despite higher material costs associated with the manufacture of packaged modules, and the move to lower cost manufacturing facilities in the Far East.

Selling, General and Administrative Expenses

The percentage relationship of selling, general and administrative expenses to net sales decreased $10 \%$ from the first quarter of 1994 to the first quarter of 1995. The Company attributes the decrease primarily to the increase in sales. Selling, general and administrative expenses increased in dollar amount by $5.7 \%$. The Company attributes the increase primarily to commissions and other sales related expenses due to higher sales.

Other Income and Expenses
Other income, consisting of earnings on cash equivalents and marketable securities offset by realized losses on the sale of marketable securities, decreased by approximately $\$ 124,000$ from the first quarter of 1994 to the first quarter of 1995. This decrease is primarily due to the Company and its Far East subsidiary realizing approximately $\$ 67,000$ of losses from the sale of marketable securities during the first quarter of 1995 , lower earnings on invested funds due to lower average balances, and certain non-income generating securities owned in 1995.

Provision for Income Taxes
The provision (benefit) for income taxes increased from a (benefit) of $\$ 31,000$ for the first quarter of 1994 to a provision of $\$ 106,000$ for the first quarter of 1995. The Company attributes this change primarily to the earnings before income tax for the first quarter of 1995 versus the loss before income tax during the first quarter of 1994. The utilization of United States and far East net operating loss carryforward in 1995 reduced income taxes by approximately $\$ 288,000$ and had no impact in 1994.

The Company's effective tax rate has been lower than the statutory United States corporate rate primarily as a result of the lower tax rates in Hong Kong and Macau and the utilization of tax benefits arising from the operating loss carryforward in the United States and the Far East.
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Liquidity and Capital Resources
Historically, the Company has financed its capital expenditures through operating profits. In addition, the capital base was enhanced in prior years as a result of public offerings of common stock by the Company and, in 1992, by the sale of a facility in Hong Kong. Management believes that the cash flow from operations, combined with its existing capital base and the Company's available lines of credit, will be sufficient to fund its operations for the near term.

The Company has lines of credit, all of which were unused at March 31, 1995, in the aggregate amount of $\$ 5,000,000$, of which $\$ 3,000,000$ is from domestic banks and $\$ 2,000,000$ is from foreign banks.

From October 3, 1994 through November 8, 1994, the Company acquired in the market 531,400 Class A Voting Common Shares of Pulse Engineering, Inc. ("Pulse"), representing approximately 9.7\% of Pulse's outstanding shares at a cost of $\$ 2,464,839$.

On April 19, 1995 the Company proposed, subject to a definitive merger agreement, to acquire all of Pulse's common stock. The Company's offer involved the issuance of stock ( 0.73 shares of the Company's Common Stock for each Pulse share) and contingent value rights (assuring that such 0.73 share interest would produce at least $\$ 8.00$ of value within three years) and the partial spin-off of certain assets associated with Pulse's Spectrum business.

Pulse subsequently announced that its Board of Directors had accepted a revised offer from Technitrol, Inc. ("Technitrol"), to acquire all of Pulse's outstanding common stock at a per share price of $\$ 4.25$ per share in cash plus .2906 shares of Technitrol common stock, subject to certain adjustments. The Company understands that Pulse and Technitrol are presently seeking to negotiate a definitive agreement, although the Company has had no involvement in such negotiations.

As of the date hereof, the Company had made no decision regarding the steps that it may take with respect to its Pulse shares.

During the first quarter of 1995, the Company's cash and cash equivalent position declined by $\$ 665,000$, principally reflecting $\$ 1.1$ million in purchases of fixed assets and repayment of $\$ 300,000$ of long-term debt, offset by the proceeds of approximately $\$ 620,000$ from the sale of marketable securities.

The Company has historically followed a policy of reinvesting the earnings of foreign subsidiaries in the Far East. If the unrepatriated funds were distributed to the parent corporation, such funds would be subject to United States federal income taxes. No funds were repatriated during the first quarter of 1995 or 1994.

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## Liquidity and Capital Resources (Continued)

The Company's shareholders' equity increased by $\$ 2.2$ million from December 31, 1994 to March 31, 1995, reflecting the Company's first quarter profit of $\$ 1.5$ million and a reduction of the net unrealized loss on marketable securities of $\$ 740,000$.

Cash, accounts receivable and marketable securities comprised approximately $36.8 \%$ and $35.7 \%$ of the Company's total assets at March 31, 1995 and December 31, 1994, respectively. The Company's current ratio (i.e., the ratio of current assets to current liabilities) was 5.7 to 1 and 5.1 to 1 at March 31 , 1995 and December 31, 1994, respectively.
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PART II. Other Information
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits: None
(b) There were no Current Reports on Form 8-K filed by the registrant during the quarter ended March 31, 1995.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934 , the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BEL FUSE INC.

# By: /s/ DANIEL BERNSTEIN 

Daniel Bernstein, President (Principal Financial and Accounting Officer)

Dated: May 12, 1995
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| <ARTICLE> <br> <LEGEND> |  |  |
| :---: | :---: | :---: |
| THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM BEL FUSE INC. AND SUBSIDIARIES FINANCIAL STATEMENTS AT MARCH 31, 1995 AND THE THREE |  |  |
|  |  |  |
| MONTHS THEN ENDED AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH |  |  |
| FINANCIAL STATEMENTS. |  |  |
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[^0]:    Financial Accounting Standards Board Statement No. 109, "Accounting for Income Taxes" (SFAS 109), provides for the recognition of deferred assets subject to a valuation allowance. At December 31, 1994, the Company established a valuation allowance equal to the full amount of the tax effect of the net operating loss carryforward. For the three months ended March 31, 1995 and 1994, the Company recognized approximately $\$ 288,000$ and $\$-0-$, respectively as a reduction of United States and Far East tax expense.

