FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1998

OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$

Commission File Number 0-11676

BEL FUSE INC.
(Exact name of registrant as specified in its charter)

## NEW JERSEY

(State or other jurisdiction of incorporation or organization)

22-1463699
-----
(I.R.S.Employer

Identification No.)

198 VAN VORST STREET
Jersey city, NEW JERSEY 07302
(201) 432-0463
(Address of principal executive office)

201-432-0463
(Registrant's telephone number, including area code)
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

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Yes X No 
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Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

At May 1, 1998, there were 5,162,070 shares of Common Stock, $\$ .10$ par value, outstanding.
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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

Certain information and footnote disclosures required under generally accepted accounting principles have been condensed or omitted from the following consolidated financial statements pursuant to the rules and regulations of the Securities and Exchange Commission. It is suggested that the following consolidated financial statements be read in conjunction with the year-end consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 1997.

The results of operations for the three month period ended March 31, 1998, are not necessarily indicative of the results to be expected for the entire fiscal year or for any other period.

## CONSOLIDATED BALANCE SHEETS

ASSETS

|  | $\begin{gathered} \text { March 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1997 \end{gathered}$ |
| :---: | :---: | :---: |
| Current Assets: |  |  |
| Cash and cash equivalents | \$31, 606, 662 | \$29, 231,967 |
| Marketable securities | 2,102, 012 | -- |
| Accounts receivable, less allowance for doubtful accounts of \$238,000 and \$227,000 | 10,219,688 | 11,181,379 |
| Inventories | 10,646,926 | 12, 202,938 |
| Prepaid expenses and other current assets | 675,988 | 383, 084 |
| Deferred income taxes | 402, 000 | 421, 000 |
| Total Current Assets | 55,653,276 | 53,420, 368 |
| Property, plant and equipment -- net | 29,243, 011 | 29, 052,354 |
| Other assets | 636,336 | 679,511 |
| TOTAL ASSETS | \$85, 532, 623 | \$83, 152, 233 |

See notes to consolidated financial statements

## LIABILITIES AND STOCKHOLDERS' EQUITY

|  | $\begin{gathered} \text { March 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1997 \end{gathered}$ |
| :---: | :---: | :---: |
| Current Liabilities: |  |  |
| Accounts payable | \$ 2,707, 894 | \$ 3, 467, 897 |
| Accrued expenses | 5,669,607 | 5,660,411 |
| Income taxes payable | 101,964 | 237,515 |
| Total Current Liabilities | 8,479,465 | 9,365,823 |
| Deferred income taxes | 950,000 | 957, 000 |
| Total Liabilities | 9,429,465 | 10,322,823 |
| Commitments and Contingencies |  |  |
| Stockholders' Equity: |  |  |
| Preferred stock, no par value, authorized 1,000,000 shares; none issued $\qquad$ | -- | -- |
| Common stock, par value $\$ .10$ per share -- authorized 10,000,000 shares; outstanding 5,147,420 and $5,121,920$ shares (net of $2,145,539$ |  |  |
| treasury shares) | 514,742 | 512,192 |
| Additional paid-in capital | 7,849, 078 | 7,525,753 |
| Retained earnings | 67,737,786 | 64,771, 298 |
| Cumulative currency translation adjustment | 1,552 | 20,167 |
| Total Stockholders' Equity | 76,103,158 | 72,829,410 |
| TOTAL LIABILITIES AND STOCKHOLDERS' |  |  |
| EQUITY . . . . . . . . . . . . . . . . . . . . | \$85,532,623 | \$83, 152, 233 |

CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME

|  | Three M Mar | Ended |
| :---: | :---: | :---: |
|  | 1998 | 1997 |
| Net sales | \$19, 514, 700 | \$15, 962, 204 |
| Costs and Expenses: |  |  |
| Cost of sales | 13,177,728 | 11,370,115 |
| Selling, general and administrative ... | 3,387,482 | 3, 093,309 |
|  | 16,565,210 | 14,463,424 |
| Income from operations | 2,949,490 | 1,498,780 |
| Other income -- net | 415,998 | 340, 079 |
| Earnings before income taxes | 3, 365,488 | 1,838,859 |
| Income tax provision | 399, 000 | 529,000 |
| Net earnings | \$ 2,966,488 | \$ 1,309, 859 |
| Earnings per common share -- basic | \$ . 58 | \$ . 26 |
| Earnings per common share -- diluted | \$ . 56 | \$ . 26 |
| Weighted average number of common shares outstanding -- basic ... | 5,130,885 | 5,072,094 |
| -- diluted | 5,232,465 | 5,138,826 |
| Net earnings | \$ 2,966,488 | \$ 1, 309, 859 |
| Other comprehensive income (expense) net of income taxes: |  |  |
| Foreign currency translation | $(18,615)$ | 14,916 |
| Comprehensive income | \$ 2, 947, 873 | \$ 1, 324,775 |

See notes to consolidated financial statements.

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 1998 | 1997 |
| Cash flows from operating activities: |  |  |
| Net income | \$ 2,966,488 | \$ 1,309, 859 |
| Adjustments to reconcile net |  |  |
| income to net cash provided |  |  |
| by operating activities: |  |  |
| Depreciation and amortization | 803, 236 | 775,307 |
| Other | 68,000 | 62,000 |
| Changes in operating assets and |  |  |
| liabilities | 1,324,110 | $(1,133,907)$ |
| Net Cash Provided by Operating Activities | 5,161,834 | 1, 013, 259 |
| Cash flows from investing activities: |  |  |
| Purchase of property, plant and equipment | $(1,008,036)$ | $(1,269,628)$ |
| Purchase of marketable securities | $(2,102,012)$ | ( $2,000,000$ ) |
| Proceeds from sale of marketable securities | (2,102,012) | 633,410 |
| Proceeds from repayment by contractor | 41,334 | 41,445 |
| Net Cash (Used in) Investing Activities | $(3,068,714)$ | $(2,594,773)$ |
| Cash flows from financing activities: Proceeds from exercise of stock options | 281,575 | 15,750 |
| Effect of exchange rate changes on cash and cash equivalents ...... | -- | 14,906 |
| Net Increase (Decrease) in Cash | 2,374,695 | $(1,550,858)$ |
| Cash and Cash Equivalents -- beginning of period | 29,231,967 | 23, 498,491 |
| Cash and Cash Equivalents -- end of period | \$31, 606, 662 | \$21, 947, 633 |


|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1998 |  | 1997 |
| Changes in operating assets and liabilities consist of: |  |  |  |  |
|  |  |  |  |  |
| Decrease in accounts receivable | \$ | 950,691 | \$ | 434,520 |
| (Increase) decrease in inventories |  | 1,556, 012 |  | $(1,402,863)$ |
| (Increase) in prepaid expenses and other current assets ........... |  | (339, 040) |  | $(95,731)$ |
| Decrease in other assets |  | 42,805 |  | 108,246 |
| (Decrease) in accounts payable |  | ( 760,003 ) |  | $(559,174)$ |
| Increase in accrued expenses |  | 9,196 |  | 252,697 |
| Increase (decrease) in income taxes payable |  | $(135,551)$ |  | 128,398 |
|  |  | 1,324, 110 |  | $(1,133,907)$ |
| Supplementary information: |  |  |  |  |
| Cash paid during the period for: |  |  |  |  |
| Interest | \$ | -- | \$ | -- |
| Income taxes | \$ | 182, 000 | \$ | 337, 000 |

See notes to consolidated financial statements.

1. The consolidated balance sheet as of March 31, 1998, and the consolidated statements of operations and comprehensive income and cash flows for the three months ended March 31, 1998 and 1997 have been prepared by the Company and are unaudited. In the opinion of management, all adjustments (consisting solely of normal recurring adjustments) necessary to present fairly the financial position, results of operations and comprehensive income and cash flows for all periods presented have been made. Certain items in the March 31, 1997 financial statements have been reclassified to conform to March 31, 1998 classifications. The information for December 31, 1997 was derived from audited financial statements.
2. Earnings Per Share -- Basic earnings per common share are computed using the weighted average number of common shares outstanding during the period. Diluted earnings per common share are computed using the weighted average number of common shares and common stock equivalent shares outstanding during the period. Earnings per share for the quarter ended March 31, 1997 have been restated to conform to the provisions of SFAS 128.

|  | Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 1998 | 1997 |
| Basic: |  |  |
| Net earnings | \$2,966,488 | \$1,309, 859 |
| Weighted average shares outstanding | 5,130, 885 | 5,072,094 |
| Earnings per share -- basic | \$. 58 | \$. 26 |
| Diluted: |  |  |
| Net earnings | \$2,966,438 | \$1,309, 859 |
| Weighted average shares outstanding | 5,130,885 | 5,072,094 |
| Incremental shares under stock option plans | 101,580 | 66,732 |
| Adjusted weighted average shares |  |  |
| outstanding | 5,232,465 | 5,138,826 |
| Earnings per share -- diluted | \$. 56 | \$. 26 |

3. Inventories consist of the following:

|  | $\begin{gathered} \text { March 31, } \\ 1998 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1997 \end{gathered}$ |
| :---: | :---: | :---: |
| Raw materials | \$ 6,147,638 | \$ 7, 029,632 |
| Work-in-process | 112,678 | 115,586 |
| Finished goods | 4,386,610 | 5,057,720 |
|  | \$10,646,926 | \$12,202,938 |

4. Property, plant and equipment consists of the following:

|  | $\begin{gathered} \text { March } 31, \\ 1998 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1997 \end{gathered}$ |
| :---: | :---: | :---: |
| Land | \$ 835,218 | \$ 835,218 |
| Buildings and improvements | 14,294,251 | 14,230,326 |
| Machinery and equipment | 39,158,260 | 38,233,434 |
| Idle property held for sale | 935,000 | 935,000 |
|  | 55,222,729 | 54,233,978 |
| Less accumulated depreciation and |  |  |
| amortization | 25,979,718 | 25,181,624 |
| Net Property, Plant and |  |  |
| Equipment | \$29,243, 011 | \$29,052,354 |

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

All statements in this Quarterly Report on Form 10-Q that are not historical statements constitute forward-looking statements under the Private Securities Litigation Reform Act of 1995. Actual results could vary materially from such statements as a result of a number of factors, including the impact of competitive developments, fluctuations in customer demand and in the timing of customer orders, general economic conditions, and other risk factors referred to in the $10-\mathrm{K}$.

## RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated, the percentage relationship to net sales of certain items included in the Company's consolidated statements of operations.

|  | Percentage of Net Sale <br> Three Months Ended March 31, |  |
| :---: | :---: | :---: |
|  | 1998 | 1997 |
| Net sales | 100.0\% | 100.0\% |
| Cost of sales | 67.5 | 71.2 |
| Selling, general and administrative expenses .. | 17.4 | 19.4 |
| Other income, net of interest expense | 2.1 | 2.1 |
| Earnings before income tax provision | 17.2 | 11.5 |
| Income tax provision | 2.0 | 3.3 |
| Net earnings | 15.2 | 8.2 |

The following table sets forth, for the periods indicated, the percentage increase (decrease) of items included in the Company's consolidated statements of operations.
Increase (Decrease)
From Prior Period

Net sales increased $22.3 \%$ during the first three months of 1998 compared to the first three months of 1997 from approximately $\$ 16.0$ million to $\$ 19.5$ million. The Company attributes this increase primarily to sales growth in magnetic components and, to a lesser extent, fuse products, offset, in part, by reduced sales of customer-specific value-added circuits and assemblies. Such reduced sales reflect the completion of certain contracts. Sales growth consisted primarily of growth in unit sales, including sales of certain new products.

## COST OF SALES

Cost of sales as a percentage of net sales decreased $3.7 \%$ during the first three months of 1998 compared to the first three months of 1997, from $71.2 \%$ to $67.5 \%$. The decrease in the cost of sales percentage is primarily attributable to lower labor and overhead costs as a percentage of sales due to the increase in sales.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES
The percentage relationship of selling, general and administrative expenses to net sales decreased during the first three months of 1998 compared to the first three months of 1997 from $19.4 \%$ to $17.4 \%$. The Company attributes the decrease primarily to increased sales. Selling, general and administrative expenses increased in dollar amount by $9.5 \%$. The Company attributes the increase in dollar amount of such expenses primarily to increased sales volume and increases in sales and marketing salaries and sales related expenses.

## OTHER INCOME

Other income, consisting principally of interest earned on cash equivalents and marketable securities, increased by approximately $\$ 76,000$ during the first three months of 1998 compared to the first three months of 1997. The increase is primarily due to higher earnings on invested funds due to greater average balances in 1998 compared to 1997.

## PROVISION FOR INCOME TAXES

The provision for income taxes for the first three months of 1998 versus 1997 was $\$ 399,000$ as compared to $\$ 529,000$. The decrease in the provision is due primarily to lower foreign income tax rates and lower United States earnings before income taxes in 1998 versus 1997.

## LIQUIDITY AND CAPITAL RESOURCES

Historically, the Company has financed its capital expenditures primarily through cash flows from operating activities. Management believes that the cash flow from operations, combined with its existing capital base and the Company's available lines of credit, will be sufficient to fund its operations for the near term.

The Company has lines of credit, all of which were unused at March 31, 1998, in the aggregate amount of $\$ 7.0$ million, of which $\$ 5.0$ million is from domestic banks and $\$ 2.0$ million is from foreign banks.

During 1998, the Company's cash increased by $\$ 2.4$ million, reflecting $\$ 5.2$ million provided by operating activities and $\$ .3$ million from proceeds from the exercise of stock options, offset, in part, by $\$ 2.1$ million in purchases of marketable securities and $\$ 1.0$ million in purchases of plant and equipment.

Cash, marketable securities and accounts receivable comprised 51.4\% and $48.6 \%$ of the Company's total assets at March 31, 1998 and December 31, 1997, respectively. The Company's working capital ratio (i.e., the ratio of current assets to current liabilities) was 6.6 to 1 at March 31, 1998 and 5.7 to 1 at December 31, 1997, respectively.

## PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

See Item 3 of the Company's Form 10-K for the year ended December 31, 1997.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits: Exhibit 27.1 Financial Data Schedule.
(b) There were no current reports on Form 8-K filed by the registrant during the quarter ended March 31, 1998.
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SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BEL FUSE INC.

By: /s/ DANIEL BERNSTEIN
Daniel Bernstein, President (Principal Financial and Accounting Officer)

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM BEL FUSE INC. AND SUBSIDIARIES FINANCIAL STATEMENTS AT MARCH 31, 1998 AND THE THREE MONTHS THEN ENDED AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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MAR-31-1998
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2,102, 012
10,457,688
238, 000
10, 646,926
55, 653, 276
$55,222,729$
25, 979, 710
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